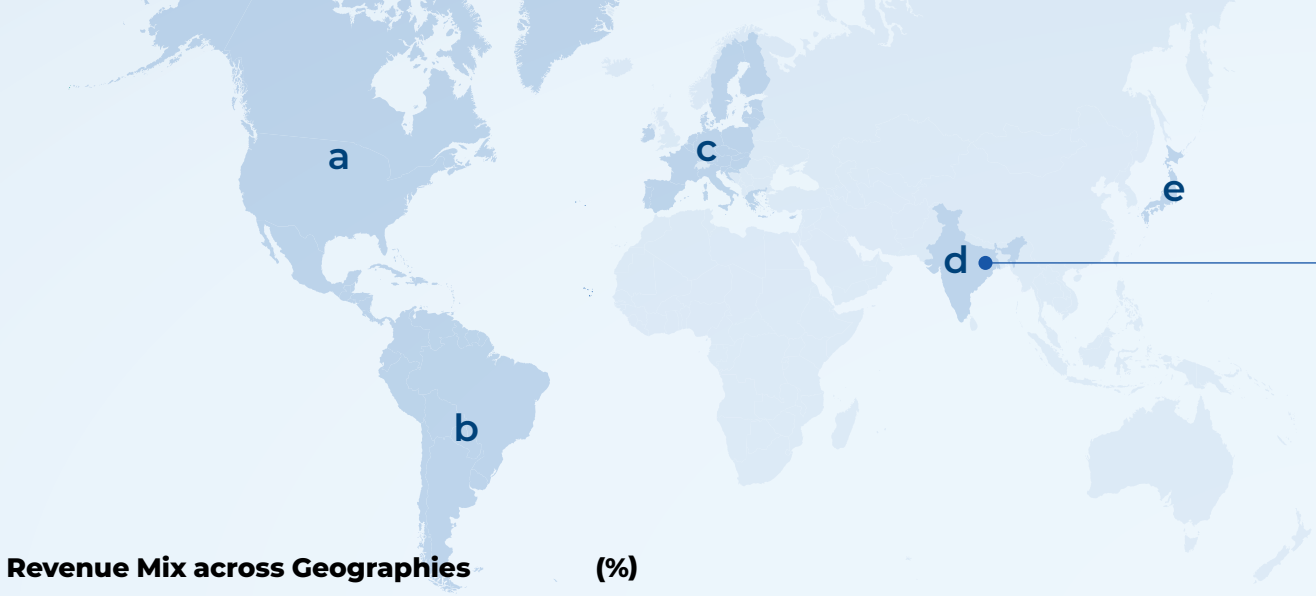


WHERE WE OPERATE

A Global Hub for Critical Chemicals

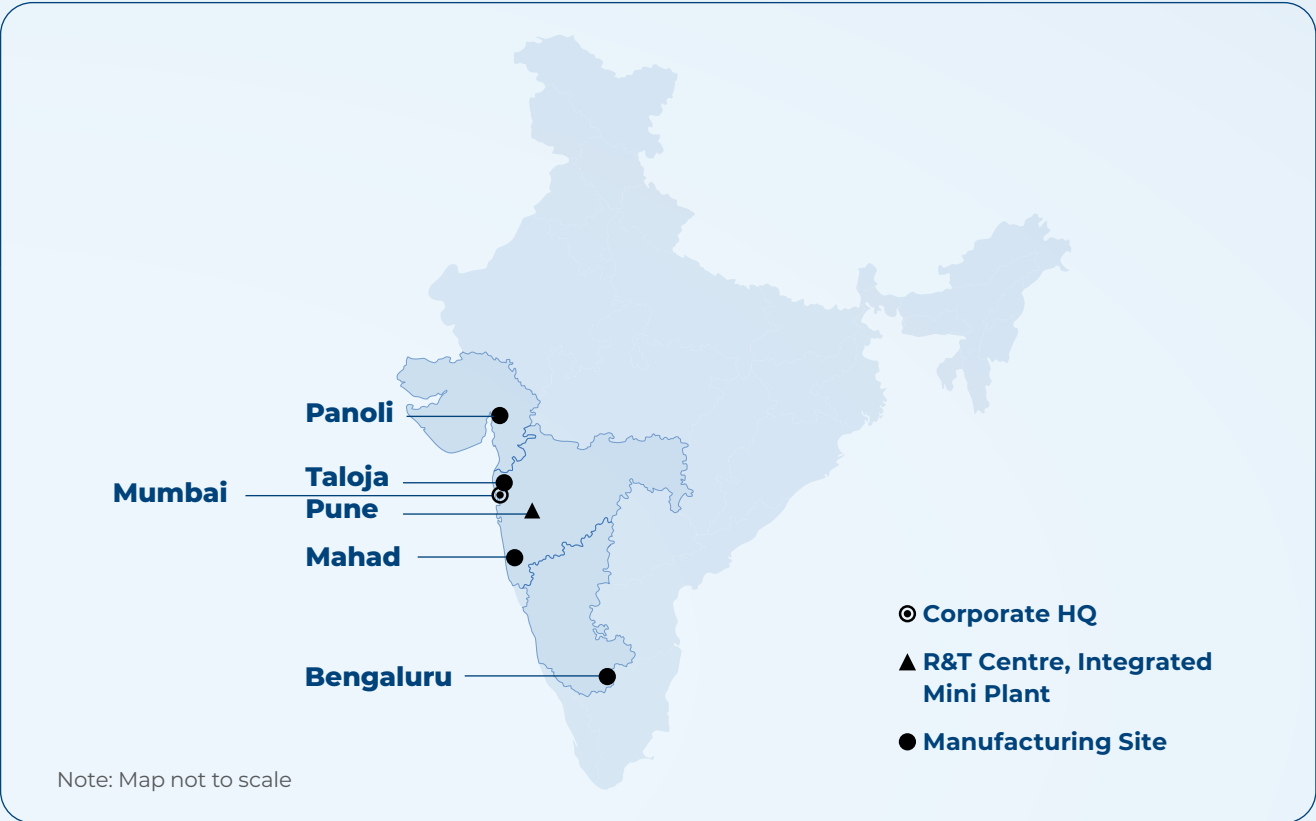


| Revenue Mix across Geographies (%) |    |
|------------------------------------|----|
| a. North America                   | 35 |
| b. Latin America                   | 9  |
| c. European Union                  | 28 |
| d. India                           | 9  |
| e. Japan                           | 11 |
| Rest of the World                  | 8  |

- Serving customers across the Americas, Europe, Middle East & Africa, Asia-Pacific and Australia

Corporate headquarters, R&T Centre and Integrated Mini Plant located in India
- Offices across the USA, Europe, India and Japan

Manufacturing facilities strategically located across India



Manufacturing Capabilities



Pharmaceuticals

|                                                                                                                                                                                               |                                                                                                                                                                                            |                                                                                                                                                                                                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Jigani Unit 1, Bengaluru</b> <ul style="list-style-type: none"> <li>US FDA-approved API and Advanced Intermediates manufacturing site</li> <li>cGMP multipurpose API facilities</li> </ul> | <b>Jigani Unit 2, Bengaluru</b> <ul style="list-style-type: none"> <li>Scale-up and launch plant</li> <li>Multipurpose and multi-product cGMP facility – APIs and Intermediates</li> </ul> | <b>Panoli, Gujarat</b> <ul style="list-style-type: none"> <li>Acquired manufacturing site from Novartis in 2000</li> <li>US FDA-approved site for KSMs and APIs</li> <li>Four multipurpose facilities</li> </ul> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

|                      |                     |                      |  |
|----------------------|---------------------|----------------------|--|
| Total Reactor Volume |                     |                      |  |
| 615m <sup>3</sup>    | 93m <sup>3</sup>    | 737m <sup>3</sup>    |  |
| Site Area            |                     |                      |  |
| 74,800m <sup>2</sup> | 8,000m <sup>2</sup> | 84,600m <sup>2</sup> |  |



Crop Protection

|                                                                                                                                                                                                             |                                                                                                                                                                                                                             |                                                                                                                                                                                                                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Mahad, Maharashtra</b> <ul style="list-style-type: none"> <li>First manufacturing facility of Hikal</li> <li>Specialty Chemicals, Fungicides, Herbicides, and Intermediate manufacturing site</li> </ul> | <b>Taloja, Maharashtra</b> <ul style="list-style-type: none"> <li>Commissioned in 1997 in technical collaboration with innovator company</li> <li>Fungicides, Insecticides, and Intermediates manufacturing site</li> </ul> | <b>Panoli, Gujarat</b> <ul style="list-style-type: none"> <li>Acquired manufacturing site from Novartis in 2000</li> <li>Specialty Chemicals, Insecticides, Fungicides and Intermediates manufacturing site</li> </ul> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

|                      |                      |                      |  |
|----------------------|----------------------|----------------------|--|
| Total Reactor Volume |                      |                      |  |
| 549m <sup>3</sup>    | 593m <sup>3</sup>    | 720m <sup>3</sup>    |  |
| Site Area            |                      |                      |  |
| 27,000m <sup>2</sup> | 60,000m <sup>2</sup> | 36,700m <sup>2</sup> |  |